

# ICT Support for Regulatory Compliance of Business Processes

Guido Governatori  
NICTA, Australia  
guido.governatori@nicta.com.au

**Abstract**—In this paper we propose an ITC (Information and Communication Technology) approach to support regulatory compliance for business processes, and we report on the development and evaluation of a business process compliance checker called Regorous, based on the compliance-by-design methodology proposed by Governatori and Sadiq [1].

## I. INTRODUCTION

Regulatory compliance is the set of activities an enterprise does to ensure that its core business does not violate relevant regulations, in the jurisdictions in which the business is situated, governing the (industry) sectors where the enterprise operates.

The activities an organisation does to achieve its business objectives can be understood as business processes, and consequently they can be represented by business process models. On the other hand a normative document (e.g., a code, a bill, an act) can be understood as a set of clauses, and these clauses can be represented in an appropriate formal language. Based on this [2] proposed that *business process compliance* is a relationship between the formal representation of a process model and the formal representation of a relevant regulation. The specific relationship is that the formal specifications for the business process do not violate the conditions set out by the formal specifications modelling the regulation.

To gain compliance different strategies can be devised. [3] classifies approaches to compliance as *detective*, *corrective* and *preventative*.

*Detective measures* are intended to identify “after-the-fact” un-compliant situations. There are two main approaches: (a) *retrospective reporting* through manual audits by consultants or through IT forensics and Business Intelligence tools; (b) *automated detections* generating audit reports against hard-coded checks performed on the requisite system. Unlike the first approach, automated detection reduces the assessment time and consequently also the time of un-compliance remediation/mitigation.

*Corrective measures* are intended to limit the extent of any consequence caused by un-compliant situations. For example, situations that can arise from the introduction of a new norm impacting upon the business, to the organisation coming under surveillance and scrutiny by a control authority or to an enforceable undertaking.

The two approaches above suffer from lack of *sustainability*, caused by the extreme interest of companies in continuous

improvements of the quality of services, and for changing legislations and compliance requirements. Indeed, even with automated detection means, the hard coded checking of repositories can quickly grow to a very large scale making it extremely difficult to evolve and maintain. To obviate these problem [4], [5] propose a *preventative focus* based on the idea of *compliance-by-design*.

The key aspect of the compliance-by-design methodology is to supplement business process models with additional information to ensure that a business process is compliant with relevant normative frameworks before the deployment of the process itself.

From the previous discussion it should be clear that for an effective and successful application of ICT (Information and Communication Technology) techniques to the problem of ensuring that business processes are compliant with the relevant regulations we need two components: (i) a conceptually sound formal representation of a business process and (ii) a conceptually sound formalism to model and to reasoning with norms. In Section ?? we will recall the basic of business process modelling. In Section ?? we propose a model of norms which provides a conceptually sound, rich and comprehensive classification of normative concepts (i.e., obligations, prohibitions, permission and violation) described in terms of processes. Each notion introduced in this section is justified by a concrete case taken from existing statutory acts, regulations or other legally binding documents. Section ?? is dedicated to give proper definitions of what it means for a process to be compliant with a given set of norms. In Section ?? we describe the architecture of Regorous Process Designer, a compliance checker based on the methodology proposed by Governatori and Sadiq [1]. Section ?? describes the implementation of Regorous and reports on an industry scale case study which has been used to empirically evaluate the approach. We conclude the paper with a short discussion of how the proposed approach can be used in different phases of the lifecycle of a process and relationships with monitoring and auditing (Section ??). Section ?? quickly discusses some closely related work.

## II. BUSINESS PROCESS MODELLING

In this section we provide the vary basics of business process modelling, for an extensive presentation see [6]. A business process model is a self-contained, temporal and logical order in which a set of activities are executed to achieve a business goal. Typically a process model describes

what needs to be done and when (control flow), who is going to do what (resources), and on what it is working on (data). Many different formalisms (Petri-Nets, Process algebras, ...) and notations (BPMN, YAWL, EPC, ...) have been proposed to represent business process models. Besides the difference in notation, purposes, and expressive power, business process languages typically contain the following minimal set of elements:

- tasks
- connectors

where a task corresponds to a (complex) business activity, and connectors (e.g., sequence, and-join, and-split, (x)or-join, (x)or-split) define the relationships among tasks to be executed. The combination of tasks and connectors defines the possible ways in which a process can be executed. Where a possible execution, called *process trace* or simply *trace*, is a sequence of tasks respecting the order given by the connectors.

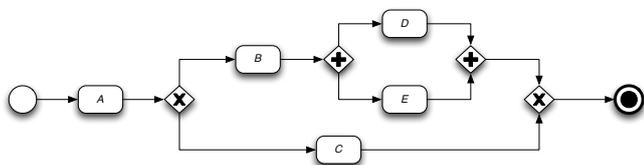


Figure 1. Example of a business process model in standard BPMN notation

Consider the process in Figure ??, in standard BPMN notation, where we have a task  $A$  followed by an xor split. In the xor split in one of the branches we have task  $B$  followed by the and-split of a branch with task  $D$ , and a branch consisting of only task  $E$ . The second branch of the xor-split has only one task:  $C$ . The traces corresponding to the process are  $\langle A, C \rangle$ ,  $\langle A, B, D, E \rangle$  and  $\langle A, B, E, D \rangle$ . Given a process  $P$  we will use  $\mathcal{T}_P = \{t_1, t_2, \dots\}$  to denote the set of traces of  $P$ .

Compliance is not only about the tasks an organisation has to perform to achieve its business goals, but it is also concerned on their effects (i.e., how the activities in the tasks change the environment in which they operate), and the artefacts produced by the tasks (for example, the data resulting from executing a task or modified by the task) [7]. To capture this aspect [4] proposed to enrich process models with semantic annotations. Each task in a process model can have attached to it a set of semantic annotations. An annotation is just a set of formulas giving a (partial) description of the environment in which a process operates. Then, it is possible to associate to each task in a trace a set of formulas corresponding to the state of the environment after the task has been executed in the particular trace. Notice, that different traces can result in different states, even if the tasks in the traces are the same. In addition, even if the end states are the same, the intermediate states can be different. Accordingly, we extend the notion of trace. First of all, we introduce the function

$$State: \mathcal{T}_P \times \mathbb{N} \mapsto 2^{\mathcal{L}},$$

where  $\mathcal{L}$  is the set of formulas of the language used to model the annotations. Let us illustrate with an example

the meaning of the function *State*. Suppose we have the trace  $t = \langle A, B, D, E \rangle$ , and that  $State(t, 3) = \{p, q, r\}$ . This means that  $\{p, q, r\}$  is the state resulting after executing  $D$  in the trace  $t$  ( $D$  is the third task in  $t$ ). Notice that a trace uniquely determines the sequence of states obtained by executing the trace. Thus, in what follows we use a trace to refer to a sequence of tasks, and the corresponding sequence of states.

### III. NORMATIVE REQUIREMENTS

#### A. Modelling Norms

The scope of norms is to regulate the behaviour of their subjects and to define what is legal and what is illegal. Norms typically describe the conditions under which they are applicable and the normative effects they produce when applied. A comprehensive list of normative effects is provided in [8]. In a compliance perspective, the normative effects of importance are the deontic effects (also called normative positions). The basic deontic effects are: *obligation*, *prohibition* and *permission*.<sup>1</sup>

Let us start by consider the basic definitions for such concepts:<sup>2</sup>

**Obligation** A situation, an act, or a course of action to which a bearer is legally bound, and if it is not achieved or performed results in a violation.

**Prohibition** A situation, an act, or a course of action which a bearer should avoid, and if it is achieved results in a violation.

**Permission** Something is permitted if the obligation or the prohibition to the contrary does not hold.

Obligations and prohibitions are constraints that limit the space of action of processes; the difference from other types of constraints is that they can be violated, and a violation does not imply an inconsistency within a process with the consequent termination of or impossibility to continue the business process. Furthermore, it is common that violations can be compensated for, and processes with compensated violations are still compliant [1], [10], [11]; for example contracts typically contain compensatory clauses specifying penalties and other sanctions triggered by breaches of other contract clauses [12]. Not all violations are compensable, and the presence of uncompensated violations means that a process is not compliant. Permissions cannot be violated, thus permissions do not play a direct role in compliance; they can be used to determine that there are no obligations or prohibitions to the contrary, or to derive other deontic effects. Legal reasoning and legal theory typically assume a strong relationship between obligations and prohibitions: the prohibition of  $A$  is the obligation of  $\neg A$  (the opposite of  $A$ ), and then if  $A$  is obligatory, then  $\neg A$  is forbidden [9]. In this paper we will subscribe to this position, given that our focus here is not on how to determine what is prescribed by a set

<sup>1</sup>There are other deontic effects, but these can be derived from the basic ones, see [9].

<sup>2</sup>Here we consider the definition of such concepts given by the OASIS LegalRuleML working group. The OASIS LegalRuleML glossary is available at <http://www.oasis-open.org/apps/org/workgroup/legalruleml/download.php/48435/Glossary.doc>.

of norms and how to derive it. Accordingly, we can restrict our analysis to the notion of *obligation*.

Compliance means to identify whether a process violates or not a set of obligations. Thus, the first step is to determine whether and when an obligation is in force. Hence, an important aspect of the study of obligations is to understand the lifespan of an obligation and the consequence it has on the activities carried out in a process. As we have alluded to above norms give the conditions of applicability of obligations. The question then is how long does an obligation hold for, and based on this there are different conditions to fulfill the obligation. We take a systematic approach to this issue. A norm can specify that an obligation is in force for a particular time point or, more often, a norm indicates when an obligation enters in force. An obligation remains in force until terminated or removed. Accordingly, in the first case we will speak of *punctual obligations* and in the second case of *persistent obligations*.

For persistent obligations we can ask if to fulfill an obligation we have to obey to it for all instants in the interval in which it is in force, *maintenance obligations*, or whether doing or achieving the content of the obligation at least once is enough to fulfill it, *achievement obligations*. For achievement obligations another aspect to consider is whether the obligation could be fulfilled even before the obligation is actually in force. If this is admitted, then we have a *preemptive obligation*, otherwise the obligation is *non-preemptive*.

The final aspect we want to touch upon in this section is the termination of obligations. Norms can specify the interval in which an obligation is in force. Previously, we discussed that what differentiates obligations and other constraints is that obligations can be violated. What are the effects of a violation on the obligation the violation violates? More precisely, does a violation terminate the violated obligation? Meaning, do we still have to comply with a violated obligation? If we do –the obligation persists after being violated– we speak of a *perdurant obligation*, if it does not, then we have a *non-perdurant obligation*.

The classification discussed above is exhaustive. It has been obtained in a systematic and comprehensive way when one considers the aspect of the validity of obligations –or prohibitions– (i.e., whether they persist after they enter in force or they are valid only for a specific time unit), and the effects of violations on them, namely: whether a violation can be compensated for, and whether an obligation persists after being violated. In the next section we will provide formal definitions for the notions introduced in this section and for each case we will show examples taken from statutory acts and other legally binding documents.

## B. Modelling Obligations

In this section we provide the formal definitions underpinning the notion of compliance. In particular we formally define the different types of obligations introduced in Section ??.

*Definition 1 (Obligation in force):* Given a process  $P$ , and a trace  $t \in \mathcal{T}_P$ . We define a function

$$Force: \mathcal{T}_P \times \mathbb{N} \mapsto 2^{\mathcal{L}}.$$

The function *Force* associates to each task in a trace a set of literals, where these literals represent the obligations in force for that combination of task and trace. These are among the obligations that the process has to fulfill to comply with a given normative framework. In the rest of the section we are going to give definitions specifying when the process has to fulfill the various obligations (depending on their type) to be deemed compliant.

*Definition 2 (Punctual Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is a *punctual obligation* in  $t$  if and only if  $\exists n \in \mathbb{N}$  such that

- 1)  $o \notin Force(t, n - 1)$ ,
- 2)  $o \notin Force(t, n + 1)$ , and
- 3)  $o \in Force(t, n)$ .

A punctual obligation  $o$  is *violated* in  $t$  if and only if  $o \notin State(t, n)$ .<sup>3</sup>

A punctual obligation is an obligation that is in force in one task of a trace (it might be the case that there are multiple instances in which the obligation is in force). The obligation is violated if what the obligation prescribes is not achieved in or done by the task, where this is represented by the literal not being in the set of literals associated to the task in the trace.

*Definition 3 (Achievement Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is an *achievement obligation* in  $t$  if and only if  $\exists n, m \in \mathbb{N}, n < m$  such that

- 1)  $o \notin Force(t, n - 1)$ ,
- 2)  $o \notin Force(t, m + 1)$ , and
- 3)  $\forall k : n \leq k \leq m, o \in Force(t, k)$

An achievement obligation  $o$  is *violated* in  $t$  if and only if

- $o$  is preemptive and  $\forall k : k \leq m, o \notin State(t, k)$ ;
- $o$  is non-preemptive and  $\forall k : n \leq k \leq m, o \notin State(t, k)$ .

An achievement obligation is in force in a contiguous set of tasks in a trace. The violation depends on whether we have a preemptive or a non-preemptive obligation. A preemptive obligation  $o$  is violated if no state before the last task in which  $o$  is in force has  $o$  in its annotations; for a non-preemptive obligation the set of states is restricted to those defined by the interval in which the obligation is in force.

*Example 1:* Australian Telecommunications Consumers Protection Code 2012 (TCPC 2012). Article 8.2.1.

A Supplier must take the following actions to enable this outcome:

- (a) **Demonstrate fairness, courtesy, objectivity and efficiency:** Suppliers must demonstrate, fairness and courtesy, objectivity, and efficiency by:
  - (i) Acknowledging a Complaint:
    - A. immediately where the Complaint is made in person or by telephone;
    - B. within 2 Working Days of receipt where the Complaint is made by email; . . . .

The obligation to acknowledge a complaint made in person or by phone (8.2.1.a.i.A) is a punctual obligation, since it has

<sup>3</sup>For the conditions defining when an obligation is violated we assume the same conditions defining the type of the obligation. For example, in this case  $\exists n \in \mathbb{N}$  such that  $o \in Force(t, n)$ .

to be done ‘immediately’ while receiving it (thus it can be one of the activities done in the task ‘receive complaint’). 8.2.1.a.i.B on the other hand is an achievement obligation since the clause gives a deadline to achieve it. In addition it is a non-preemptive obligation. It is not possible to acknowledge a complaint before having it.

*Example 2: Anti-Money Laundering and Counter-Terrorism Financing Act 2006. Clause 54 (Timing of reports about physical currency movements).*

- (1) A report under section 53 must be given:
- (a) if the movement of the physical currency is to be effected by a person bringing the physical currency into Australia with the person—at the time worked out under subsection (2); or
- [...]
- (d) in any other case—at any time before the movement of the physical currency takes place.

Clause (d) illustrates a preemptive obligation. The obligation is in force when a financial transaction occurs, and the clause explicitly requires the report to be submitted to the relevant authority *before* the transaction actually occurs (it might be the case that the transaction never occurs).

*Definition 4 (Maintenance Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is a *maintenance obligation* in  $t$  if and only if  $\exists n, m \in \mathbb{N}$ ,  $n < m$  such that:

- 1)  $o \notin \text{Force}(t, n - 1)$ ,
- 2)  $o \notin \text{Force}(t, m + 1)$ , and
- 3)  $\forall k: n \leq k \leq m, o \in \text{Force}(t, k)$

A maintenance obligation  $o$  is *violated* in  $t$  if and only if

$$\exists k: n \leq k \leq m, o \notin \text{State}(t, k).$$

Similarly to an achievement obligation, a maintenance obligation is in force in an interval. The difference is that the obligation has to be complied with for all tasks in the interval, otherwise we have a violation.

*Example 3: TCPC 2012. Article 8.2.1.*

A Supplier must take the following actions to enable this outcome:

- (v) not taking Credit Management action in relation to a specified disputed amount that is the subject of an unresolved Complaint in circumstances where the Supplier is aware that the Complaint has not been Resolved to the satisfaction of the Consumer and is being investigated by the Supplier, the TIO or a relevant recognised third party;

In this example, as it is often the case, a maintenance obligation implements a prohibition. Specifically, it describes the prohibition to initiate a particular type of activity until either a particular event takes place or a state is reached.

The next three definitions are meant to capture the notion of compensation of a violation. The idea is that a compensation is a set of penalties or sanctions imposed on the violator, and fulfilling them makes amend for the violation. The first step is to define what a compensation is. A compensation is a set of obligations in force after a violation of an obligation (Definitions ?? and ??). Since the compensations are obligations themselves they can be violated, and they can be compensable

as well, thus we need a recursive definition for the notion of compensated obligation (Definition ??).

*Definition 5 (Compensation):* A *compensation* is a function  $\text{Comp}: \mathcal{L} \mapsto 2^{\mathcal{L}}$ .

*Definition 6 (Compensable Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is *compensable* in  $t$  if and only if

- 1)  $\text{Comp}(o) \neq \emptyset$  and
- 2)  $\forall o' \in \text{Comp}(o), \exists n \in \mathbb{N}: o' \in \text{Force}(t, n)$ .

*Definition 7 (Compensated Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is *compensated* in  $t$  if and only if it is violated and for every  $o' \in \text{Comp}(o)$  either:

- 1)  $o'$  is not violated in  $t$ , or
- 2)  $o'$  is compensated in  $t$ .

For a stricter notion, i.e., a compensated compensation does not amend the violation the compensation was meant to compensate, we can simply remove the recursive call, thus removing clause 2 from the above condition.

Compensations can be used for two purposes. The first is to specify alternative, less ideal, outcomes. The second is to capture sanctions and penalties. Examples ?? and ?? below illustrate, respectively, these two usages.

*Example 4: TCPC 2012. Article 8.1.1.*

A Supplier must take the following actions to enable this outcome:

- (a) **Implement a process:** implement, operate and comply with a Complaint handling process that:
- (vii) requires all Complaints to be:
- A. Resolved in an objective, efficient and fair manner; and
  - B. escalated and managed under the Supplier’s internal escalation process if requested by the Consumer or a former Customer.

*Example 5: YAWL Deed of Assignment, Clause 5.2.<sup>4</sup>*

Each Contributor indemnifies and will defend the Foundation against any claim, liability, loss, damages, cost and expenses suffered or incurred by the Foundation as a result of any breach of the warranties given by the Contributor under **clause 5.1**.

The final definition is that of perdurant obligation. The intuition behind it is that there is a deadline by when the obligation has to be fulfilled. If it is not fulfilled by the deadline then a violation is raised, but the obligation is still in force. Typically, the violation of a perdurant obligation triggers a penalty, thus if the perdurant obligation is not fulfilled in time, then the process has to account for the original obligation as well as the penalties associated with the violation.

*Definition 8 (Perdurant Obligation):* Given a process  $P$  and a trace  $t \in \mathcal{T}_P$ , an obligation  $o$  is a *perdurant obligation* in  $t$  if and only if  $\exists n, m \in \mathbb{N}$ ,  $n < m$  such that

- 1)  $o \notin \text{Force}(t, n - 1)$ ,
- 2)  $o \notin \text{Force}(t, m + 1)$ , and
- 3)  $\forall k: n \leq k \leq m, o \in \text{Force}(t, k)$ .

<sup>4</sup><http://www.yawlfoundation.org/files/YAWLDeedOfAssignmentTemplate.pdf>, retrieved on March 28, 2013.

A perdurant obligation  $o$  is *violated* in  $t$  if and only if

$$\exists k: n < k < m, \forall j, j \leq k, o \notin \text{State}(t, j)$$

Consider again Example ?? . Clauses TCPC 8.2.1.a.i.A and 8.2.1.a.i.B state what are the deadlines to acknowledge a complaint, but 8.2.1.a.i prescribes that complaints have to be acknowledged. Thus, if a complaint is not acknowledged within the prescribed time then either clause A or B are violated, but the supplier still has the obligation to acknowledge the complaint. Thus the obligation in clause (i) is a perdurant obligation.

#### IV. MODELLING COMPLIANCE

The set of traces of a given business process describes the behavior of the process insofar as it provides a description of all possible ways in which the process can be correctly executed. Accordingly, for the purpose of defining what it means for a process to be compliant, we will consider a process as the set of its traces.

Intuitively a process is compliant with a normative system<sup>5</sup> if it does not breach the normative system. Given that, in general, it is possible to perform a business process in many different ways, thus we can have two notions of compliance, namely:

- (S1) A process is (fully) compliant with a normative system if it is impossible to violate the normative system while executing the process.

The intuition about the above condition is that no matter in which way the process is executed, its execution does not violate the normative system. For the second one we consider the case that there is an execution of the process that does not violate the norms.

- (S2) A process is (partially) compliant with a normative system if it is possible to execute the process without violating the normative system.

Based on the above intuition we can give the following definition:

*Definition 9:* Let  $\mathcal{N}$  be a normative system.

- 1) A process  $P$  *fully complies* with  $\mathcal{N}$  if and only if every trace  $t \in \mathcal{T}_P$  complies with  $\mathcal{N}$ .
- 2) A process  $P$  *partially complies* with  $\mathcal{N}$  if and only if there is a trace  $t \in \mathcal{T}_P$  that complies with  $\mathcal{N}$ .

Notice that in ?? and ?? compliance means “lack of violations” while in Definition ?? we had “comply with”. For the purpose of this paper we will treat these two concepts as equivalent. More precisely they are related by the following definition.

*Definition 10:* A trace  $t$  complies with a normative system  $\mathcal{N} = \{n_1, n_2, \dots\}$  if and only if all norms in  $\mathcal{N}$  have not been violated.

<sup>5</sup>Here, by normative system we simply mean a set of norms, where a norm is a formula in the underlying (deontic) language. For a business process the normative system could vary from a particular regulation, to a specific statutory act, a set of best practices, a standard, simply a policy internal to an organisation or a combination of these types of prescriptive documents.

In Section ?? we introduced various types of norms and for each type we described its semantics in terms of what constitutes a violation of a norm of that type.

The possibility of a norm to be violated is what distinguishes norms from other types of constraints. Then, given that violations are possible, one has to consider that violations can be compensated. Is a process where some norms have violated and compensated for compliant? To account for this possibility we introduce the distinction between *strong* and *weak* compliance. Strong compliance corresponds to Definition ?? . Weak compliance is defined as follows:

*Definition 11:* A trace  $t$  is weakly compliant with a normative system  $\mathcal{N}$  if and only if every violated norm has been compensated for.

#### V. REGOROUS ARCHITECTURE

In this section we introduce the architecture of Regorous Process Designer (from now on simply Regorous), a business process compliance checker based on the methodology proposed by Governatori and Sadiq [1].

As we have already discussed to check whether a business process is compliant with a relevant regulation, we need an annotated business process model and the formal representation of the regulation. The annotations are attached to the tasks of the process, and they can be used to record the data, resources and other information related to the single tasks in a process.

For the formal representation of the regulation we use FCL [12], [13]. FCL is a simple, efficient, flexible rule based logic. FCL has been obtained from the combination of defeasible logic (for the efficient and natural treatment of exceptions, which are a common feature in normative reasoning) [14] and a deontic logic of violations [15]. In FCL norms are represented by rules with the following form

$$a_1, \dots, a_n \Rightarrow c$$

Where  $a_1, \dots, a_n$  are the conditions of applicability of the norm/rule and  $c$  is the *normative effect* of the norm/rule. FCL distinguishes two normative effects: the first is that of introducing a definition for a new term. For example the rule

$$\text{customer}(x), \text{spending}(x) > 1000 \Rightarrow \text{premium\_customer}(x)$$

specifies that, typically, a premium customer is a customer who has spent over 1000 dollars. The second normative effect is that of triggering obligations and other deontic notions. FCL supports all deontic notions presented in Section ?? , in addition it has mechanisms to terminate and remove obligations (see [13] for full details). For obligations and permission we use the following notation:

- [P] $p$ :  $p$  is permitted;
- [OM] $p$ : there is a maintenance obligation for  $p$ ;
- [OAPP] $p$ : there is an achievement preemptive and perdurant obligation for  $p$ ;
- [OAPNP] $p$ : there is an achievement preemptive and non-perdurant obligation for  $p$ ;
- [OANPP] $p$ : there is an achievement non preemptive and perdurant obligation for  $p$ ;

- $[OANPNP]p$ : there is an achievement non preemptive and non-perdurant obligation for  $p$ .

Compensations are implemented based on the notion of ‘reparation chain’ [15]. A reparation chain is an expression  $O_1c_1 \otimes O_2c_2 \otimes \dots \otimes O_nc_n$ , where each  $O_i$  is an obligation, and each  $c_i$  is the content of the obligation (modelled by a literal). The meaning of a reparation chain is that we have that  $c_1$  is obligatory, but if the obligation of  $c_1$  is violated, i.e., we have  $\neg c_1$ , then the violation is compensated by  $c_2$  (which is then obligatory). But if even  $O_2c_2$  is violated, then this violation is compensated by  $c_3$  which, after the violation of  $c_2$ , becomes obligatory, and so on.

It is worth noticing that FCL allows deontic expressions (but not reparation chains) to appear in the body of rules, thus we can have rules like:

$$\text{restaurant}, [P]\text{sell\_alcohol} \Rightarrow [OM]\text{show\_license} \otimes [OAPNP]\text{pay\_fine}.$$

The rule above means that if a restaurant has a license to sell alcohol (i.e., it is permitted to sell it,  $[P]\text{sell\_alcohol}$ ), then it has a maintenance obligation to expose the license ( $[OM]\text{show\_license}$ ), if it does not then it has to pay a fine ( $[OAPNP]\text{pay\_fine}$ ). The obligation to pay the fine is non-preemptive (this means it cannot be paid before the violation). For full description of FCL and its feature see [12], [13].

Finally, FCL is agnostic about the nature of the literals it uses. They can represent tasks (activities executed in a process) or propositions representing state variables.

Compliance is not just about the tasks to be executed in a process but also on what the tasks do, the way they change the data and the state of artefacts related to the process, and the resources linked to the process. Accordingly, process models must be enriched with such information. [4] proposes to enrich process models with semantic annotations. Each task in a process model can have attached to it a set of semantic annotations. In our approach the semantic annotations are literals in the language of FCL, representing the effects of the tasks. The approach can be used to model business process data compliance [7].

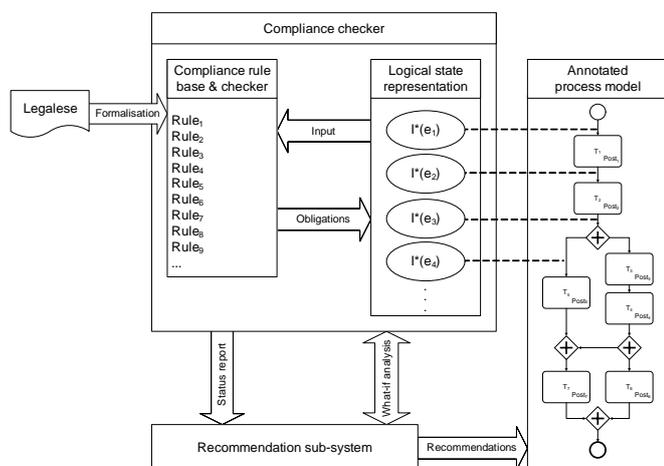


Figure 2. Architecture of Regorous

Figure ?? depicts the architecture of Regorous. Given an annotated process and the formalisation of the relevant regulation, we can use the algorithm propose in [13], [16] to determine whether an annotated process model is compliant. The process runs as follows:

- Generate an execution trace of the process.
- Traverse the trace:
  - for each task in the trace, cumulate the effects of the task using an update semantics (i.e., if an effect in the current task conflicts with previous annotations, update using the effects of the current tasks).
  - use the set of cumulated effects to determine which obligations enter into force at the current tasks. This is done by a call to an FCL reasoner.
  - add the obligations obtained from the previous step to the set of obligations carried over from the previous task.
  - determine which obligations have been fulfilled, violated, or are pending; and if there are violated obligations check whether they have been compensated.
- repeat for all traces.

A process is compliant if and only if all traces are compliant (all obligations have been fulfilled or if violated they have been compensated). A process is weakly compliant if there is at least one trace that is compliant.

## VI. IMPLEMENTATION AND EVALUATION

Regorous Process Designer is implemented on top of Eclipse. For the representation of process models, it uses the Eclipse Activiti BPMN 2.0 plugin, extended with features to allow users to add semantic annotations to the tasks in the process model. Regorous is process model agnostic, this means that while the current implementation is based on BPMN all Regorous needs is to have a description of the process and the annotations for each task. A module of Regorous takes the description of the process and generates the execution traces corresponding to the process. After the traces are generated, it implements the algorithm outlined in the previous section, where it uses the SPINdle rule engine [17] for the evaluation of the FCL rules. In case a process is not compliant (or if it is only weakly compliant) Regorous reports the traces, tasks, rules and obligations involved in the non compliance issues (see Figure ??).

Regorous was tested against the 2012 Australian Telecommunications Customers Protection Code (C628-2012). The code is effective from September 1st 2012. The code requires telecommunication operators to provide an annual attestation of compliance with the code starting from April 1st 2013. The evaluation was carried out in May-June 2012. Specifically, the section of the code on complaint handling has been manually mapped to FCL. The section of the code contains approximately 100 commas, in addition to approximately 120 terms given in the Definitions and Interpretation section of the code. The mapping resulted in 176 FCL rules, containing 223 FCL (atomic) propositions, and 7 instances of the superiority relation. Of the 176 rules 33 were used to capture definitions of terms used in the remaining rules. Mapping the section of the

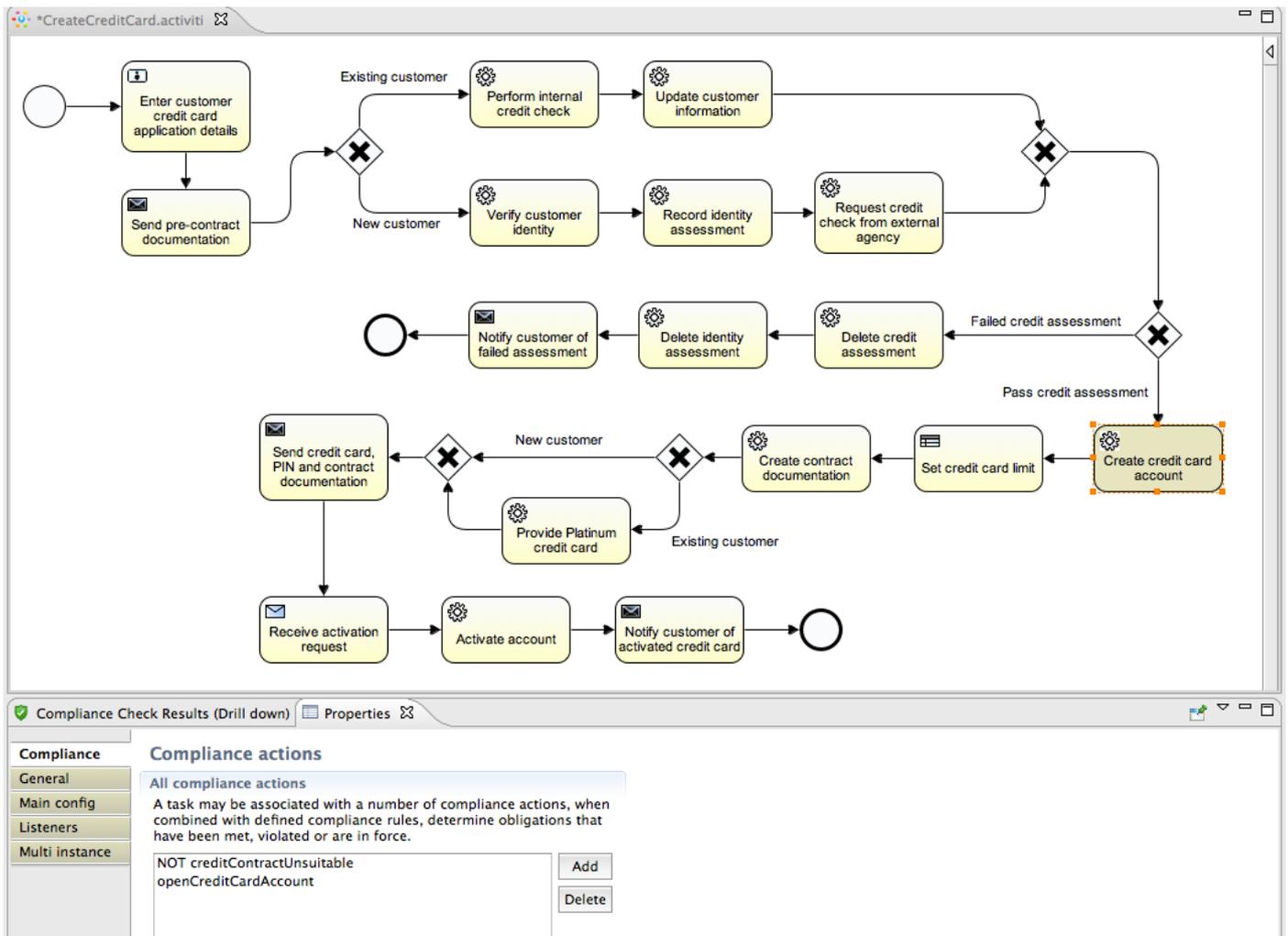


Figure 3. An Opening Credit Card Account Process with Annotations in Regorous

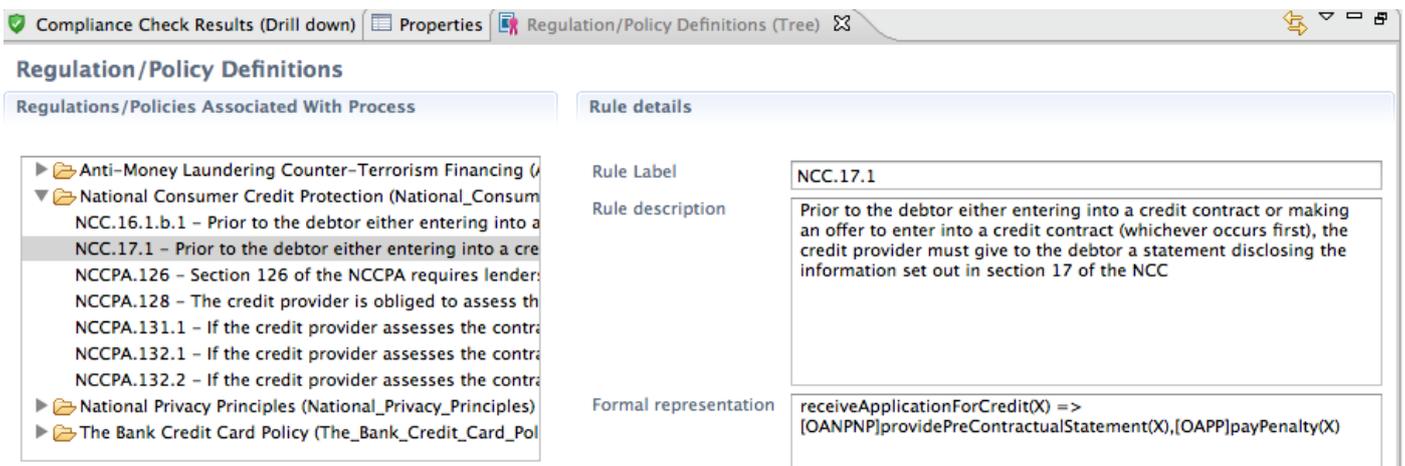


Figure 4. Regulations Relevant to the Opening Credit Card Process

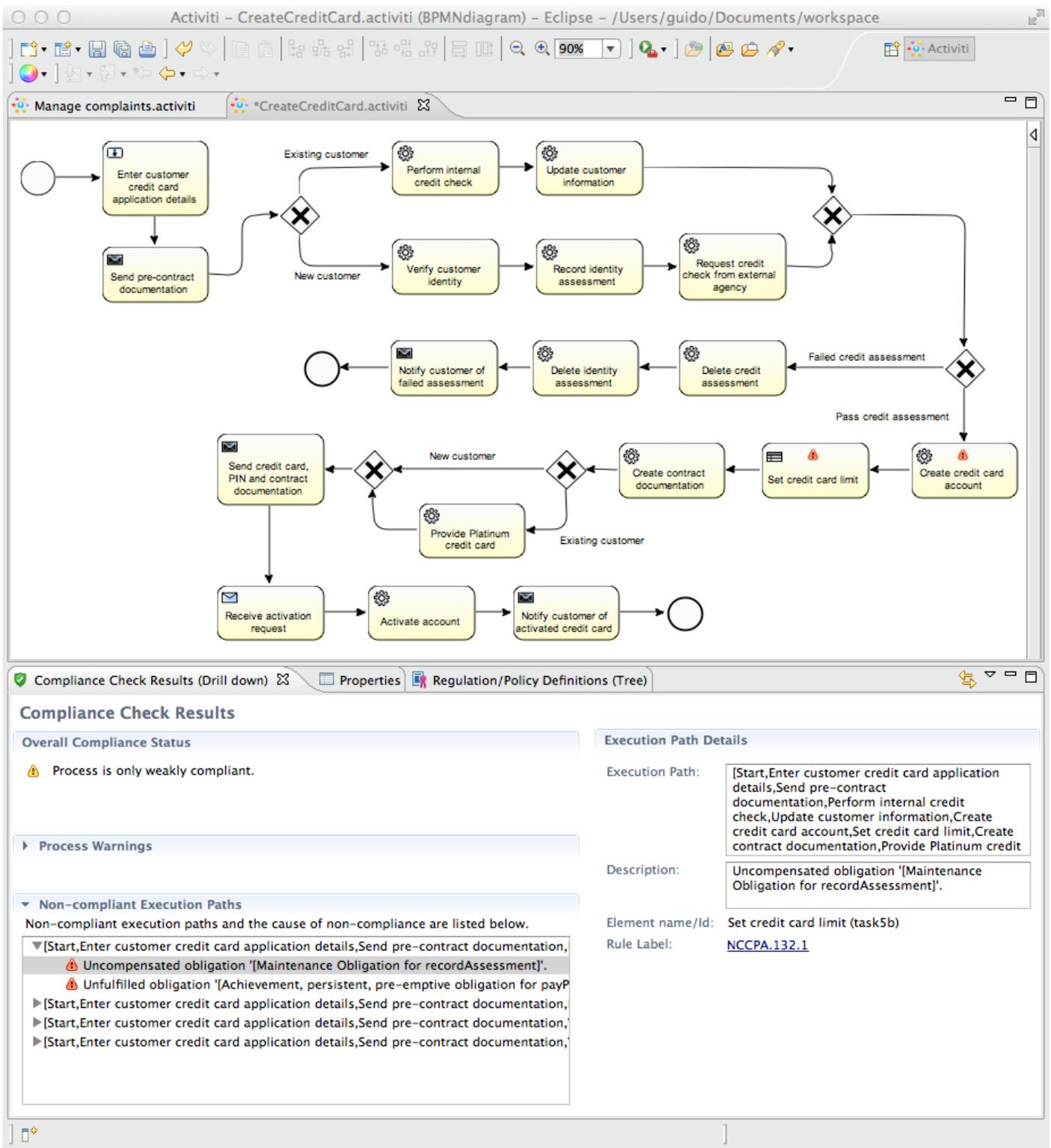


Figure 5. Regorous report of traces, rules, and tasks responsible for non-compliance

code required all features of FCL. Table ?? reports the types of deontic effects present in the FCL mapping, and for each type the table includes the number of distinct occurrences and, in parenthesis, the total number of instances (some effects can have different conditions under which they are effective).

Table I  
NUMBER AND TYPES OF OBLIGATIONS AND PERMISSIONS IN SECTION 8 OF TCPC

Punctual Obligation	5	(5)
Achievement Obligation	90	(110)
Preemptive	41	(46)
Non preemptive	49	(64)
Non perdurant	5	(7)
Maintenance Obligation	11	(13)
Prohibition	7	(9)
Non perdurant	1	(4)
Permission	9	(16)
Compensation	2	(2)

The evaluation was carried over in cooperation with an industry partner subject to the code. The industry partner did not have formalised business processes. Thus, we worked with domain experts from the industry partner (who had not been previously exposed to BPM technology, but who were familiar with the industry code) to draw process models for the activities covered by the code. The evaluation was carried out in two steps. In the first part we modelled the processes as they were. Regorous was able to identify several areas where the existing processes were not compliant with the new code. In some cases the industry partner was already aware of some of the areas requiring modifications of the existing processes. However, some of the compliance issues discovered by the tools were novel to the business analysts and were identified as genuine non-compliance issues that need to be resolved. In the second part of the experiment, the existing processes were modified to comply with the code based on the issues identified in the first phase. In addition a few new business process models required by the new code were designed. As result we generated and annotated 6 process models. 5 of the 6 models are limited in size and they can be checked for compliance in seconds. The largest process contains 41 tasks, 12 decision points, xor splits, (11 binary, 1 ternary). The shortest path in the model has 6 tasks, while the longest path consists of 33 tasks (with 2 loops), and the longest path without loop is 22 task long. The time taken to verify compliance for this process amounts approximately to 40 seconds on a MacBook Pro 2.2Ghz Intel Core i7 processor with 8GB of RAM (limited to 4GB in Eclipse).

## VII. COMPLIANCE AT DESIGN TIME, RUN TIME AND AUDITING

The methodology and tool presented in the previous sections are primarily meant to help in the design of compliant business processes according the principle of compliance-by-design. While Regorous is implemented in a computer system the proposed approach does not require the processes to be implement and executed by a workflow engine. Obviously, an enterprise obtains major benefits when the tasks in a process

are fully automated and the coordination of the order of execution of the task is under the control of a process-aware information system (see [18] for an overview of what process-aware information systems are and their functionalities). In such a case, assuming a faithful implementation of the process, all instances of the process are guaranteed to be compliant removing, potentially, the need of run-time monitoring and post-execution auditing.

At the other extreme of the spectrum we have the case where processes are not implemented by workflow engines. The proposed approach is still useful in so far as it can be used to establish the blue-prints of compliant processes. Clearly, if the tasks are executed by human operators (and the operators have flexibility about what operations are executed, and when to execute them), the tool cannot be used to support run-time monitoring and auditing, and other well establish methods have to be used.

The last situation to consider is when there are no well defined process models, but the business activities (i.e., processes) are still supported by ICT technology in the form of recording of business events and message passing, and writing them in a log. In this scenario, the approach we proposed can be still applied. As we have outlined in Section ?? Regorous simulates all the possible (finite) executions of a process, where an execution or trace is the sequence of tasks to be executed. In this case we can use a business event as a task. Here, instead of annotating the tasks in a process, we do the same on the business events and messages to recorded (or to be recorded) in the log, and extract the data using the techniques presented in [7]. At run-time, after each business events Regorous can compute what are the obligations, prohibitions in force after the business event, and evaluate whether they have been fulfilled or violated and report the resulting state. For auditing, Regorous can examine the log, and for each instance, replay it to determine, using the same algorithms for compliance, whether the instance was properly executed, and if it was compliant.

## VIII. CONCLUSIONS

We reported on the development of a tool, Regorous Process Designer, for checking the compliance of business processes with relevant regulations. Regorous was successfully tested for real industry scale compliance problems. In the recent years techniques and methodologies to address the problem of regulatory compliance from an ICT point of view have been proposed (see [19] for an extensive list of such approaches). Besides Regorous a few other compliance prototypes have been proposed. Here we consider some representative ones: MoBuCom [20], Compass [21] and SeaFlows [22]. MoBuCom and Compass are based on Linear Temporal Logic (LTL) and mostly they just address “structural compliance” (i.e., that the tasks are executed in the relative order defined by a constraint model). The use of LTL implies that the model on which these tools are based on is not conceptual relative to the legal domain, and it fails to capture nuances of reasoning with normative constrains such as violations, different types of obligations, violations and their compensation. For example, obligations are represented by temporal operators.

This raises the problem of how to represent the distinction between achievement and maintenance obligations. A possible solution is to use always for maintenance and sometimes for achievement, but this leaves no room for the concept of permission (the permission is dual of obligation, and always and sometimes are the dual of each other). In addition using temporal operators to model obligations makes hard to capture data compliance [7], i.e., obligations that refer to literals in the same task. SeaFlow is based on first-order logic, and it is well known that first order logic is not suitable to capture normative reasoning [23]. On the other hand FCL complies with the guidelines set up in [8] for a rule languages for the representation of legal knowledge and legal reasoning.

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